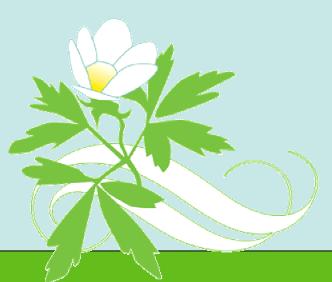
The Bologna Process Bergen, 19-20 May 2005

The U.S. Ph.D. In a "Flat" World Challenge and Response to the Established Paradigm

> Debra W. Stewart President, Council of Graduate Schools





"When the world is flat you can innovate without having to emigrate."

Tom Friedman, *The World is Flat: A Brief History* of the 21st Century.





The U.S. Ph.D.: Advantages in a Round World

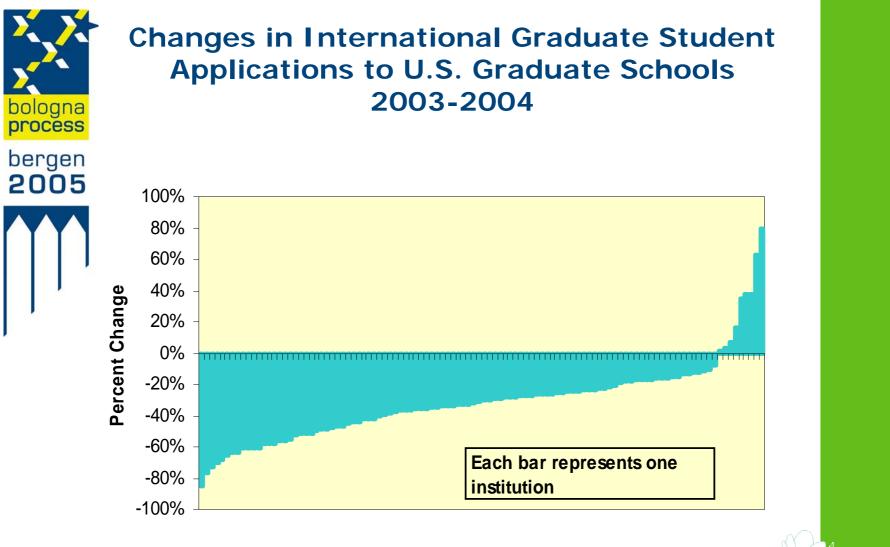
- Synergy between Doctoral Education
 and Research
- Active Graduate Schools
- Established Graduate "Plan of Study" Template
- Diverse and Competitive Funding Sources
- Institutional Autonomy
- National Program Assessment (NRC)



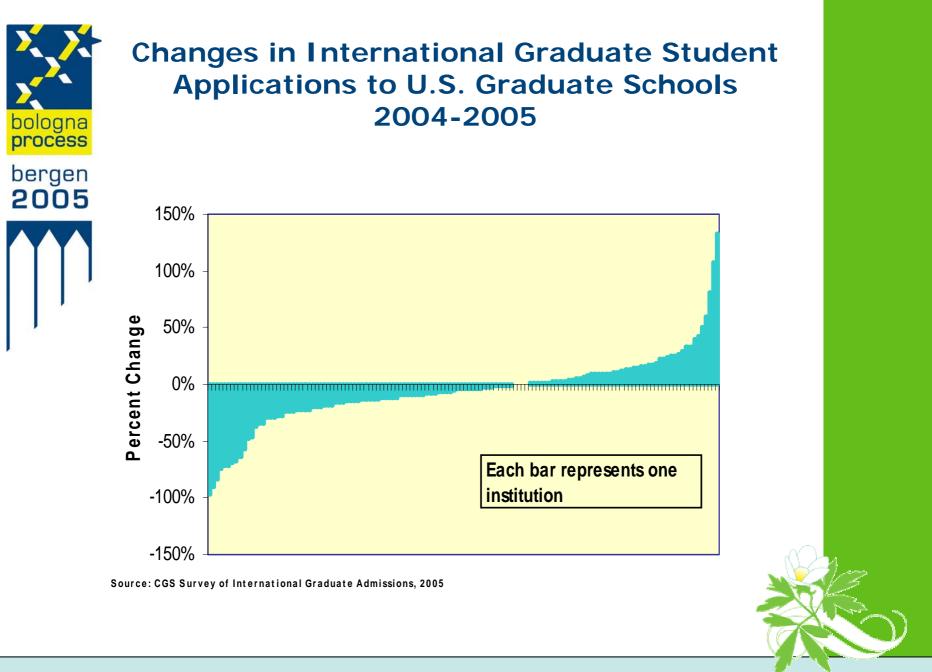
The Flattening World: Key Features of the New Reality

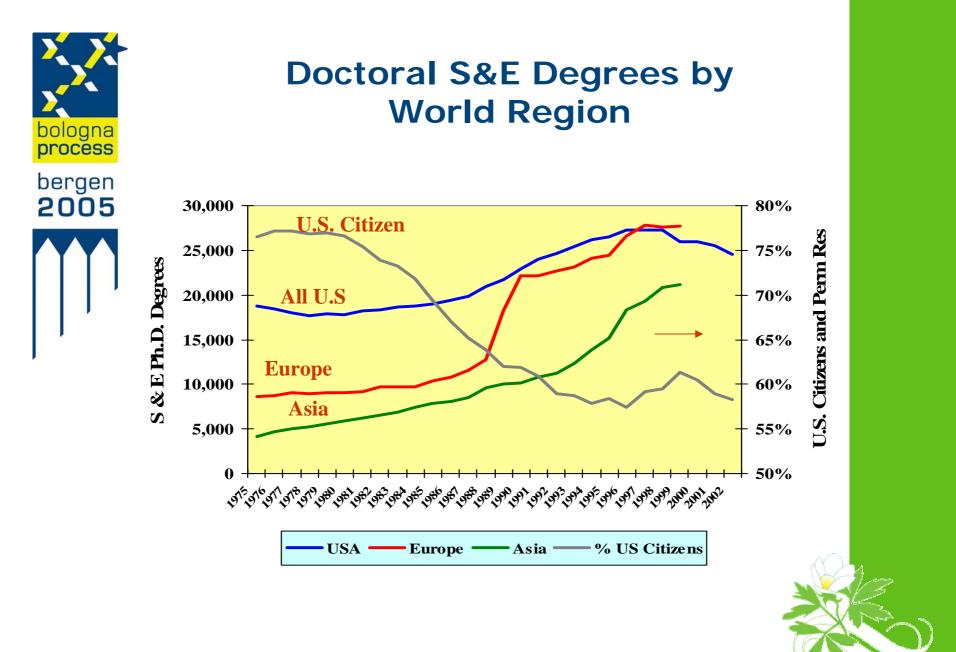
- Globalization of Graduate Education
 Marketplace
- Underdeveloped Supply of U.S. Talent in S&T
- Increased Demand for Graduate Programs to Prepare Students for Jobs They Get





Source: CGS Survey of International Graduate Admissions, 2004







So a Flat World Creates New Challenges



Current Challenges to the U.S. Ph.D. Enterprise



- The Pipeline
- Productivity
- Preparation for Career Success
- Financial Pressures





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| Tuition/Fees Paid and Average |
|--------------------------------------|
| Support Provided Per Full-Time |
| Doctoral Student |

| | Tuition and Fees Paid | Average Support Provided |
|-------------------|--------------------------|--------------------------------|
| Public (in-state) | \$4,243 | \$29,929 |
| Private | \$14,420 | \$47,129 |
| Average | \$8,070 | \$37,324 |

Source: National Center for Education Statistics. 2002. *Digest of Education Statistics*, 2002.



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U.S. Graduate Schools Respond

- The Pipeline
 - Enhanced Development of Domestic Talent Pool
 - Enhanced Outreach to International Students



- Nation-wide Focus on Attrition, Completion, and Time-to-Degree
- Preparation for Career Success
 - Generic/Professional Skills
 - Interdisciplinary Doctoral Programs

> All Above Without Sacrificing Quality

Financial Pressures

Requires a Federal Response....



Graduate Education's Message to Our Government



U.S. prosperity tied to prosperity of graduate education.

Graduate education is a private good with a public purpose.

Flat world means "co-opetition." We will need to find ways of competing and cooperating at same time.